



Budgeting *Panel Discussion*

Arkansas HFMA Fall
Conference 2020

October 23, 2020

Everyone needs a trusted advisor.
Who's yours?

BKD

Panelists

- **Brock Holman**
Corporate VP Finance, Baptist Health Little Rock
- **Glen Boles**
*CFO CHRISTUS St. Michael Health System
Texarkana*
- **Shawna Ives**
CFO White River Health System Batesville

Moderator

Eric Rogers

BKD Health Care Performance Advisors



Topics

Recap 3 types of Control Budgets

- Operating
- Capital
- Cash

Strategic plan

- Culture and accountability
- COVID-19 impact

Budget Frequency

Budget Analytics & Tools

Revenues

Expenses

- Labor & Productivity
- Supplies
- Physician comp and fee schedule impact